

**INTERNAL QUALITY ASSURANCE COMMITTEE**

**Minutes of the 2<sup>nd</sup> Meeting of Academic Year 2025-26**

**Date/Time:** Thursday, April 2, 2026, 10:30 AM

**Venue:** Old Building, Conference Room

**Members Present: 18**

**Chairman:** Prof. (Dr.) Sanjay Jasola, Vice Chancellor

**IQAC Coordinator:** Dr. Jyoti Bansal, Director, IQAC

**Members present:**

1. Prof. (Dr.) Rajeev Bhardwaj, Pro Vice Chancellor
2. Prof. (Dr.) Manish Prateek, Pro Vice Chancellor
3. Dr. Rohit Rastogi, Registrar
4. Prof. (Dr.) A. S. Suresh, Director, Doon Business School
5. Dr. Navjyoti Singh Negi, Dean- Academics
6. Dr. Piyush Dua, Prof. (Physics) & Dean-R&D
7. Dr. Pushpa Kataria, Associate Professor (HR) & Deputy Director – Academic Audit
8. Dr. Raghav Upadhyai, Associate Professor (Marketing)
9. CA Pitresh Kaushik, Assistant Professor (Accounting & Finance)
10. CS Neha Rastogi, Assistant Professor (Accounting & Finance)
11. Dr. Makrand Joshi, COE
12. Mr. Pushkar Saxena, Director, Marketing
13. Mr. Ajai Singh, Secretary, Eskay Education Trust

**Special Invitee:**

1. Shri Mohit Aggarwal, Honourable President, DBS Global University
2. Dr. Shweta Nawani, Head, Doon School of Modern Agriculture & Forestry
3. Dr. Rashmi Negi, Head-PR

**Welcome Note by Prof. (Dr.) Sanjay Jasola, Vice Chancellor & Chairman, IQAC**

Prof. (Dr.) Sanjay Jasola, Vice Chancellor and Chairman, IQAC, **welcomed** all the members to the meeting and **emphasized** the critical role of IQAC in strengthening institutional quality systems, governance practices, and alignment with national and international accreditation standards. He highlighted that the institution must move beyond compliance-based approaches and focus on achieving measurable academic outcomes through structured planning, execution, and monitoring. He further stressed the need for accountability at all levels and emphasized that quality initiatives must reflect visible impact in academic delivery and institutional performance.

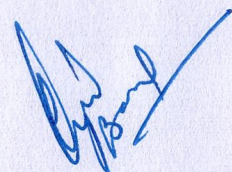
Dr. Jyoti Bansal, Director, IQAC & IA, **presented** the agenda for the meeting. She **outlined** the key focus areas, including review of the Action Taken Report (ATR), and implementation of Sustainable Development Goals (SDGs). She **emphasized** the importance of systematic documentation, structured implementation of decisions, and alignment of institutional efforts with global ranking frameworks and accreditation requirements.

**Item No: 2.1**

**To confirm the Minutes of the last meeting held on 30th July 2025.**

The minutes of the previous IQAC meeting held on 30th July 2025 were placed (**Annexure 2.1.1**) before the Committee for confirmation. The minutes were circulated through email to all members and there were no comments received from the members.

The Committee **confirmed** the minutes of the meeting held on 30th July 2025 without any modification.



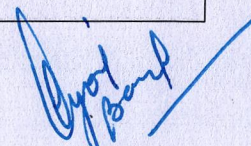
**Item No: 2.2**

**Action taken report on the recommendations of the Committee from the previous meeting.**

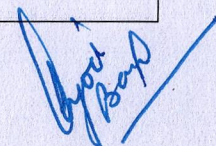
Item No.	Minute Point	Action By	Status	Update/Status
1.1	To receive information on the preparation and readiness of the program structure & course codes for AY 2025-26.	Dr. Navjyoti Singh Negi	Completed	Programme structure and course codes for AY 2025–26 were developed, standardised, and implemented following the July 2025 meeting. The same has been operationalised across all relevant programmes.
1.2	Updates on International Conference on Digital Resilience for Ecological Advancement, Management and Sustainability (DREAMS), 22nd and 23rd August 2025	Prof. (Dr) Rajeev Bhardwaj	Completed	The International Conference DREAMS 2025 was successfully organised on 22–23 August 2025 at DBS Global University with participation from national and international speakers, academicians, and industry experts.
1.3	Overview of Research & Development Activities conducted in AY 2024- 25 and planned for AY 2025-26	Dr. Piyush Dua	Completed	As part of strengthening research capacity and fostering innovation, the proposal for the establishment of five interdisciplinary Centres of Excellence was approved. The approved Centres of Excellence are as follows: 1) Centre for Excellence in Fintech & Equity Research (CE-FER) 2) Centre for Excellence in Artificial Intelligence for Management & Business (CE-AIMB) 3) Centre of Excellence in Plant Genomics, Agroforestry Conservation & Sustainable Utilization of Biodiversity (CoE-PGACS) 4) Centre for Robotics and Automation (CRA) 5) Centre for Multi-Valued Logic and Quantum Computing (MVL-QC)
1.4	Overview of Student Club Activities conducted AY	Dr. Jyoti Bansal	Completed	Activities for AY 2025–26 are currently ongoing, and to streamline documentation and

	2024-25 and planned for AY 2025-26			<p>monitoring, the following measures have been implemented:</p> <p>1) A standard report format has been developed and circulated for uniform reporting of all club activities.</p> <p>2) An Activity/Event Data Collection Form has been rolled out (via Google Forms) to capture comprehensive details of all events and activities conducted.</p> <p>3) A continuous remarks and feedback sheet has been introduced to evaluate each submitted report; remarks are systematically shared with the respective faculty members for review and improvement.</p> <p>4) Standardised templates for event approvals and financial processing have also been developed to ensure consistency, transparency, and timely execution of club activities.</p>
1.5	Activities Conducted by IQAC (March to June)	Dr. Jyoti Bansal	Completed	The plan for next year activity is being made.
1.6	To receive updates on International Affairs Activities and Planned for Global MBA Execution AY 2025-26	Dr. Jyoti Bansal	Completed	International Affairs activities were reviewed, including expansion of MoUs, student mobility initiatives, and participation in international conferences. Plans for Global MBA execution for AY 2026–27 have been outlined and are under development to strengthen global engagement and academic internationalisation
1.7	New Cafeteria Menu and Other Infrastructure Changes	Dr. Anjum Aggarwal	Completed	Mr. Khemraj Dangwal, Cafeteria In-charge, has implemented the required changes.
1.8	Deliberation on Insights from the Teaching-Learning Feedback Questionnaire TLFQ – Student Feedback May 2025	Dr. Jyoti Bansal/Dr. Navjyoti Singh Negi	Completed	Insights from the TLFQ (May 2025) were analysed and shared with the respective faculty members. Based on the feedback, improvement actions were undertaken wherever applicable to enhance teaching-learning

				effectiveness. The feedback and corresponding insights were communicated to the faculty by Dr. Navjyoti Singh Negi.
1.9	Deliberation on Ranking and Accreditation-Related Documentation	Dr. Jyoti Bansal	In Progress	<p>Deliberations were held on strengthening institutional preparedness for national and international rankings and accreditations. Following initiatives have been undertaken:</p> <ol style="list-style-type: none"> <li>1) Membership has been taken with AACSB and BGA / AMBA.</li> <li>2) The QS IOH survey has been conducted as part of global ranking participation.</li> <li>3) The eligibility workshop of AACSB was attended by Dr. Jyoti Bansal and Dr. Navjyoti Singh Negi.</li> <li>4) BGA Masterclass was attended by Dr. Shivani Aggarwal.</li> <li>5) Institutional activities and curriculum are being aligned with the United Nations Sustainable Development Goals in line with the requirements of various global ranking and accreditation frameworks.</li> </ol> <p>These post-meeting actions reflect proactive progress toward enhancing the University's global academic positioning and accreditation readiness.</p>
1.9.1	Review of Annual Program Report Template Implementation across Schools	Dr. Jyoti Bansal	Completed	Annual Program Report Template is shared with all Program Mentors & Stakeholders.
1.9.2	Maintenance of Documents and Files by each Department and School	Dr. Jyoti Bansal	In Progress	Each School is maintaining file as per directives.
1.10	Discussion on Academic Audit Template for the Faculty members	Dr. Jyoti Bansal	Completed	No Action Required; Dr. Pushpa Kataria is a Lead for the same. Nominated as Deputy Director – Academic Audit. Audits are being conducted.



1.11	Institutional Readiness and Roadmap for Effective Outcome-Based Education (OBE) Implementation	Dr. Navjyoti Singh Negi	In Progress	Institutional readiness for OBE implementation was reviewed and a structured roadmap has been developed. CO-PO-PSO mappings have been initiated across programmes, with phased implementation underway. Capacity-building workshops and ERP-based tracking mechanisms are being implemented to support outcome attainment and continuous improvement
1.12	Any Other Agenda Items with the Permission of the Chair			
1.12.1	To receive updates on Sustainability, Outreach and Community Hub (SOCH)	Dr. Shailja Khanduri	Completed	A strategic proposal for the establishment of SOCH was presented and discussed. The proposal is currently under consideration.
1.12.2	To receive updates on Doctoral Programs	Prof. (Dr) Rajeev Bhardwaj	Completed	Ph.D. program has been successfully launched (August 2024) across multiple disciplines in full-time and part-time modes. Admissions have been conducted across cycles with healthy enrolment, and the program is being implemented in alignment with UGC guidelines.
1.12.3	Suggestions from Committee Members			
	Mr. Misal, Director at KPMG, emphasized aligning university programs with evolving industry needs by encouraging real-world problem-solving and establishing technology-centric student clubs.	Dr. Navjyoti Singh Negi	Completed	Initiatives to strengthen industry alignment through real-world problem-solving and promotion of technology-centric student clubs have been initiated
	Mr. Tanishq Agarwal, a student, proposed the development of a system to calculate food wastage on campus and implement mechanisms to minimize it	Dr. Jyoti Bansal	Update	Discussed, Taken up by Dr. Shweta Nawani.
	Dr. Priyanka Panday, Assistant Professor, suggested establishing a comprehensive attendance policy for students	Dr. Navjyoti Singh Negi	In Progress	Attendance policy to support student participation in competitions is approved by Vice Chancellor and circulated.



	participating in national and international competitions.			
	Prof. (Dr) Jasola recommended creating a centralized data system to unify institutional information at a single location for improved operational efficiency	Dr. Jyoti Bansal	Completed	Centralized data management system has been developed, and review is currently underway for validation and refinement before full implementation.

The Action Taken Report was **presented** before the Committee by Dr. Jyoti Bansal for review and deliberation. During the discussion, the President, Mr Mohit Aggarwal, **observed** that although certain initiatives had been initiated in areas such as sustainability integration and industry engagement, the execution lacked depth and did not reflect measurable academic impact.

The President, **raised** a specific concern regarding the implementation of industry-integrated teaching practices and questioned the effectiveness of the same on the no of lectures being delivered by industry professionals in a specific subject. He further **mentioned** that the current contribution grid is primarily focused on quantitative indicators such as number of lectures conducted and hours delivered, without adequately reflecting the qualitative impact or academic intervention.

During the discussion, it was also **discussed** that industry participation in teaching has not been systematically integrated at the stage of academic planning. The Committee **noted** that such interventions are often treated as add-on activities rather than being embedded within the teaching framework. It was, therefore, **directed** that integration of industry experts and senior faculty should be planned at the allocation stage itself to ensure effective implementation.

**Action Points:**

- Development of a structured tracking mechanism for industry-integrated lectures and top-up sessions for AY 2026-27- **Action by Dr Navjyoti Singh Negi, All HoDs, 15<sup>th</sup> May 2026.**
- Integration of industry participation within academic allocation and planning - **Action by Dr Navjyoti Singh Negi, Dr Suresh Iyer, 15<sup>th</sup> May 2026.**

**Item No: 2.3**

**Implementation of Sustainable Development Goals (SDGs) across Academic and Non-academic Departments of the University, in alignment with THE Impact Rankings, QS Sustainability Rankings, and AACSB, BGA-AMBA, and EFMD accreditation standards.; by Presentation by Dr. Jyoti Bansal, Director, IA & IQAC.**

Dr. Jyoti Bansal presented (**Annexure 2.3.1**) the institutional approach towards implementation of Sustainable Development Goals (SDGs) and highlighted its alignment with global ranking frameworks such as THE Impact Rankings and QS Sustainability Rankings, as well as accreditation standards including AACSB, BGA-AMBA, and EFMD. She emphasized that

sustainability must be integrated into academic and institutional processes in a structured and measurable manner.

During the deliberations, the President and the VC directed the committee that there is the need for deeper academic integration of sustainability. It was also discussed that sustainability should not remain at the level of policy, and must be embedded within course design, curriculum structure, and teaching practices.

The discussion highlighted that **sustainability-related components must be clearly mapped within specific subject areas such as strategy, finance, marketing, and technology, and should be reflected in academic documentation.** It was also discussed that departments must identify where and how sustainability concepts have been incorporated within their respective programs.

Dr. Jyoti Bansal, **reiterated** the importance of aligning sustainability initiatives with accreditation and ranking requirements and emphasized the need for proper documentation and evidence generation.

It was also **instructed by the committee** that students should be encouraged to adopt SDGs as part of their academic and professional orientation, thereby strengthening institutional commitment towards sustainability. **Students should take up one SDG at the time of allocation of Club during their and align all their activities towards that during their course of study.**

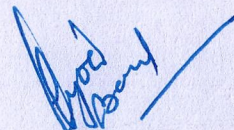
The Committee **observed** that there is a need for a structured institutional framework for SDG implementation, including program-wise mapping, documentation, and monitoring mechanisms.

In continuation, the discussion also addressed the **need for improving internal communication mechanisms** related to institutional initiatives.

As it was **noted** that the absence of a centralized communication system leads to gaps in information dissemination.

Further deliberations included strengthening corporate training initiatives, enhancing library resources including journal subscriptions, and improving personality development training for students.

The Committee **resolved** to adopt a structured and program-wise approach for SDG integration across academic and non-academic domains, ensuring alignment with curriculum, research, and institutional activities, along with strengthening internal communication and academic support systems.



**Action Points:**

- Preparation of program-wise SDG integration report I course curriculum - **Action by Dr. Navjyoti Singh Negi**
- Identification of sustainability integration areas within technical programs offered by SoAC- **Action by Prof. (Dr.) Manish Prateek**
- Development of SOP for internal communication and information dissemination - **Action by Dr. Rashmi Negi**
- Strengthening of research initiatives aligned with SDGs - **Action by Dr. Piyush Dua**
- Enhancement of academic resources including journals and databases - **Action by Dr. Shweta Nawani**
- Strengthening of personality development and skill-based training - **Action by Dr. Navjyoti Singh Negi, Dr. Suresh Iyer**

**Timeline: 15<sup>th</sup> May 2026.**

**Item No: 2.4**

**Discussion on the Doon Business School strategic plan in alignment with the ongoing AACSB, BGA-AMBA, and EFMD accreditation standards.; Presentation by Dr Suresh Iyer, Director, Doon Business School**

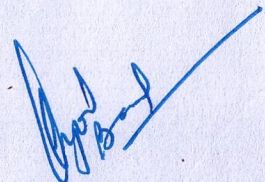
Dr. Suresh Iyer **presented** (Annexure 2.4.1) five-year strategic roadmap for Doon Business School, focusing on academic quality, institutional positioning, and long-term growth.

During the deliberations, it was **emphasized** that the institution must critically evaluate its positioning in terms of mass-market versus premium segment and explore the feasibility of adopting a balanced approach. The discussion highlighted the need to ensure that quality enhancement initiatives are aligned with revenue growth and sustainability.

The Committee **discussed** the importance of benchmarking with leading institutions to strengthen brand positioning and competitiveness. It was also observed that the institution needs to reduce its dependency on external admission channels and strengthen its internal capabilities.

The need for developing a data-driven admissions strategy was emphasized, along with the importance of building a strong internal database of prospective students. It was also highlighted that industry integration must be strengthened within academic delivery to enhance student outcomes and employability.

The Committee further **observed** that faculty exposure to industry and external platforms needs to be enhanced to improve teaching effectiveness and institutional visibility.



The Committee **resolved** to develop a comprehensive strategic roadmap for Doon Business School focusing on academic excellence, industry integration, brand positioning, and sustainable growth.

**Action Points:**

- Preparation of five-year strategic roadmap and presenting to President and committee for Doon Business School - **Action by Dr. Suresh Iyer, 5<sup>th</sup> May 2026.**
- Benchmarking and development of brand positioning strategy - **Action by Mr. Pushkar Saxena, 5<sup>th</sup> May 2026.**
- Strengthening of industry integration within academic programs - **Action by Dr. Suresh Iyer, 5<sup>th</sup> May 2026.**

**Item No: 2.5**

**Deliberation on Insights from the Teaching-Learning Feedback Questionnaire TLFO – Student Feedback March 2026; Updates by Dr Jyoti Bansal & Dr. Navjyoti Singh Negi**

This was not discussed and will be taken up in the next meeting.

**Item No: 2.6**

**Any Other Agenda Items with the Permission of the Chair**

There were no further agenda. The meeting ended with the thank to the Chair.

Prof. (Dr.) Sanjay Jasola  
Vice Chancellor  
Chairman-IQAC

**Vice Chancellor**  
**DBS Global University**

Dr. Jyoti Bansal  
Director, IQAC


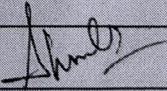
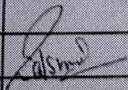
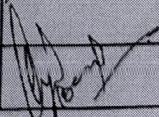
**Dr. Jyoti Bansal**  
Director  
**Internal Quality Assurance Cell (IQAC)**

Attendance Sheet

Event: 2<sup>nd</sup> IQAC Quarterly Meeting  
Date: Thursday, April 02, 2026

Venue: Old Building, Conference Room

Member	Name	Designation	Signature
Chairperson	Prof. (Dr.) Sanjay Jasola	Vice Chancellor	
Senior Administrative Officers	Prof. (Dr.) Rajeev Bhardwaj	Pro Vice Chancellor	
	Prof. (Dr.) Manish Prateek	Pro Vice Chancellor	
	Dr. Rohit Rastogi	Registrar	
	Dr. A. S. Suresh	Director, Doon Business School	
Faculty Representatives	Dr. Navjyoti Singh Negi	Dean- Academics	
	Dr. Makrand Joshi	COE	
	Mr. Pushkar Saxena	Director, Marketing	
	Dr. Piyush Dua	Prof. (Physics) & Dean-R&D	
	Dr. Pushpa Kataria	Associate Professor (HR)	
	Dr. Raghav Upadhyai	Associate Professor (Marketing)	
	Mr. Surender Singh	Deputy Registrar	
	Dr. Naveen Bhardwaj	Assistant Professor (Mass Comm.)	
	CS Pitresh Kaushik	Assistant Professor (Accounting & Finance)	
	Dr. Gaurav Ramola	Assistant Professor (Forestry)	
	Dr. Priyanka Panday	Assistant Professor (HR & OB)	
	CS Neha Rastogi	Assistant Professor (Accounting & Finance)	
Dr. Chandra Shekhar	Assistant Professor (Physics)		
Management Representative	Mr. Ajai Singh	Secretary- Eskay Education Trust	
Local Society Representative	Mr. Sanjay Ahuja	CEO @ TechTree	

Employers/ Industrialists/ Stakeholders	Mr. Misal	Director, KPMG	
	Mr. Krishna Chetanaya	Head HR, Tech Mahindra	
Students Representatives	Ms. Kalyani	Alumni	
	Mr. Anand Sagar	Alumni	
	Ms. Shailja Singh	Alumni	
	Mr. Shri Harsha Polla	Alumni	
	Mr. Sunidhi Mishra	Student	
	Ms. Prajukta Majumder	Student	
	Mr. Tanishq Agarwal	Student	
Special Invitees	Mr. Mohit Aggarwal	President, DBS Global University	
	Dr. Anjum Aggarwal	Vice President, DBS Global University	
	Ms. Hemlata Sharma	Director, International Affairs	
	Ms. Shweta Dhyani	Dy. Director, Student Affairs	
	Dr. Shweta Nawani	HoD, Agribusiness	
	Dr. Yogendr Bahuguna	Principal- Pharmacy	
	Dr. Rashmi Negi	Head- PR	
	Mr. Rohit Inani	Head- Alumni Affairs & Corporate Relations	
IQAC Coordinator	Dr. Jyoti Bansal	Director, IQAC	

